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**BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION**

IN THE MATTER OF THE APPLICATION	)	CASE NO. AVU-E-04-01
OF AVISTA CORPORATION FOR THE	)	CASE NO. AVU-G-04-01
AUTHORITY TO INCREASE ITS RATES	)	
AND CHARGES FOR ELECTRIC AND	)	
NATURAL GAS SERVICE TO ELECTRIC AND	)	EXHIBIT NO. 8
NATURAL GAS CUSTOMERS IN THE STATE	)	
OF IDAHO	)	ROBERT J. LAFFERTY
_____	)	

FOR AVISTA CORPORATION

(ELECTRIC ONLY)

**(SCHEDULES 33, 34 & 35 OF THIS EXHIBIT ARE CONFIDENTIAL)**

**CASE NO. AVU-E-04-01**

**EXHIBIT NO. 8  
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## Mitigation Measures Taken By Avista During 2001

The Company implemented a variety of measures all aimed at mitigating the Company's price exposure in the face of very low streamflow conditions and very high and volatile power prices in the forward market. The Company took a portfolio approach that included acquiring both demand-side and supply-side resources to cover its energy deficiencies.

A brief description of some of the measures taken by the Company to cover its deficiencies and mitigate increased costs is provided below.

**1. Communication of market conditions and conservation messages to customers.**

The Company communicated the challenges facing the electric utility industry and Avista to its customers through bill inserts, advertisements in the local newspaper, radio and TV media beginning in December 2000. Many advertisements were run in several different media including direct mail, customer education programs, radio, TV, and print. In a mid-June 2001 survey, 87% of Avista customers recalled seeing Company advertising specifically about conservation, and 73% of those customers said they had taken some action to reduce energy use as a result of the advertising messages.

**2. Escalation of energy efficiency efforts.**

The Company accelerated its energy efficiency efforts. The programs targeted measures that offered retail customers immediate electric savings through proven efficiency technologies. Over 688,000 compact fluorescent lamps were distributed, 8,350 rooftop HVAC units were tuned, and 952 gas water heaters were installed. These programs, and other efficiency measures, tripled the amount of energy savings the Company would otherwise achieve on an annual basis.

**3. Retail Buy-Back Programs.**

The Company received approval from the Commission to implement three "buy-back" programs, including programs for industrial customers, irrigation customers, and all other customers. The buy-back programs were designed to provide benefits to the specific customers reducing their load, as well as all other customers of the Company. At the time the programs were put into place they represented a lower-cost means to serve load requirements than purchasing additional energy in the wholesale market. The IPUC approved the Company's request to terminate the all-customer program early, because it was no longer economic.

## Mitigation Measures Taken By Avista During 2001

**4. Filed for a modification of the air permit for the Rathdrum combustion turbines.**

As the Company entered 2001, it could operate the two Rathdrum units a total of 6600 hours per unit per year. Because of the high electric market prices, the Company filed to extend the hours of operation for Rathdrum to 8424 hours per unit per year. Otherwise, Avista would have had to shut the units down once the operating hour limit was reached. During the first half of 2001, the Company proceeded to operate Rathdrum at full load in anticipation of receiving the permit modification. Running the units at full load avoided making additional expensive purchases from the wholesale market. The Company received the new permit in October 2001.

**5. Purchased spare parts for Rathdrum to reduce down-time during maintenance.**

Because of the increased operation of the Rathdrum turbines, it was necessary to schedule maintenance on the units in the spring of 2001. Under normal conditions, the Company would ship out key parts of one unit at a time to be reconditioned while other on-site maintenance was performed on the unit. The normal maintenance schedule would have been 12 to 14 weeks. Because of the high price of power, however, the Company located and purchased a spare set of parts to reduce the down-time for maintenance to only four weeks. The Company avoided additional high-priced purchases from the wholesale market during the weeks that maintenance would have otherwise occurred.

**6. Gained permission for increased operation of Northeast Combustion Turbines.**

Under the existing air emissions permit for the Northeast Turbines, the units are allowed to run approximately 500 hours per year. On the initiative of the Company, Avista was able to successfully negotiate agreements that granted permission to run the units for additional hours. The Company received permission to run the units for additional hours in August and September 2000, and beginning again February 21, 2001 and continuing through the Governor's Energy Supply Alert.

**8. Delayed delivery of BPA exchange obligation under the WNP-3 agreement.**

Under a provision of the WNP-3 Agreement, the Bonneville Power Administration (BPA) called on over 200,000 MWh of energy for the months of January - April and June 2001, to be provided by Avista at a price based on the operating costs of the Northeast Combustion Turbines. Through negotiations initiated by Avista, BPA agreed to delay the delivery of energy until the fourth quarter of 2001, and relieve Avista of further obligations under the Settlement Agreement for the 2000/2001 operating year. At the time of the transaction, the estimated benefits to Avista's customers by delaying the deliveries were \$6.1 million. On an actual basis, the benefits were calculated to be \$44.8 million.

## Mitigation Measures Taken By Avista During 2001

**9. Inter-Month Exchanges: Purchase and sale.**

In April 2001 Avista was near load/resource balance for the third quarter of 2001, but was deficient energy in July and surplus in September. On April 18, 2001, the Company entered into an exchange transaction, where Avista purchased 50 aMW from a third party for July 2001 at \$490/MWH, and sold 50 aMW to the same party for September at \$480/MWH. The difference in price was caused by the difference in market prices for the two months. The simultaneous sale of energy in September preserved, or hedged, the value of the surplus, as compared to a simple purchase of energy in July to cover the deficiency.

**10. Inter-Month Exchange: Exchange of energy.**

On April 12, 2001, the Company entered into an exchange transaction, where Avista agreed to deliver 60 aMW to a third party in September 2001, in exchange for receipt of 50 aMW from the same party in July 2001. Avista was energy deficient in July, but surplus in September. The market price was higher in July than in September, which accounted for the difference in the energy deliveries. The agreement to exchange energy in this manner, preserved, or hedged, the value of the surplus in September, as compared to a simple purchase of energy in July at a cost of approximately \$490/MWH to cover the deficiency.

**11. Leased temporary generation resources (30 MW of capability).**

The Company selected a variety of generation projects that could be installed quickly and run on natural gas or diesel fuel. The Company leased 20 diesel units (20 megawatts) and located them at Avista's Devil's Gap substation, and also leased six units (10 megawatts) that ran on a combination of natural gas and diesel, and located them at Avista's Kettle Falls generating station site. These units were dispatchable and did not have to run if purchasing energy in the short term market was less costly. The decision to pursue these projects allowed the Company to avoid additional high-cost purchases of energy from the short-term wholesale market, and represented a "call option" to the Company for the amount of energy available from the units.

**12. Purchased additional small generation resources.**

In addition to the leased projects, the Company acquired generation sites and equipment, and initiated permitting on new generation to be owned by Avista. Projects were selected that could be installed quickly. The Company completed the Boulder Park project that includes six gas-fired reciprocating engines for a total of 25 MW. The Company also initiated plans to install a 23 MW combustion turbine at Othello, Washington and two gas-fired reciprocating engines at the Spokane Industrial Park (SIP). Subsequent to the drop in the electric power market in the second half of 2001, the Othello project and the SIP Project were cancelled. The decision to pursue these projects allowed the Company to avoid additional high-cost purchases of energy from the short-term wholesale market, and represented a "call option" to the Company for the amount of energy available from the units.

### **Mitigation Measures Taken By Avista During 2001**

As is evident from the list above, the Company implemented a wide variety of measures, involving both demand-side and supply-side resources, to cover its energy deficiencies caused primarily by the record-low streamflow conditions, and to mitigate the costs associated with the high and volatile power prices.

# **CONFIDENTIAL**

## **Boulder Park – Initial Economic Analysis**

THIS PAGE CONTAINS CONFIDENTIAL MATERIALS AND IS SEPARATELY FILED

# **CONFIDENTIAL**

## **Small Generation Projects – Rejected Projects**

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## **Boulder Park – Re-evaluation**

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FOR AVISTA CORPORATION

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**CASE NO. AVU-E-04-01**

**EXHIBIT NO. 9  
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*Interoffice Memorandum  
Energy Resources*

**DATE:** February 14, 2001  
**TO:** Thomas Dempsey  
**FROM:** Steve Silkworth  
**SUBJECT:** Kettle Falls CT Installation – Revised Economic Evaluation

Thomas – Attached to this memo are the revised economic evaluation results for the proposed combustion turbine addition to the Kettle Falls site. I revised this memo to reflect the economics based upon actual forward market strip prices for electricity and natural gas. In the previous analysis, I used the same price forecast that was prepared by RW Beck consultants for the recent Request for Proposal evaluation. This forecast is 12 weeks old and does not capture recent upswing in the spark spreads.

For easy reference, also attached is a spreadsheet with the annual electric and natural gas prices used in the evaluation.

**Three Cases Analyzed:**

1. Simple cycle only
2. Simple cycle with HRSG and steam sent to feedwater heater in KFGS
3. Combined cycle with Staco mini-steam turbine, steam then sent to DA.

**Economics**

The project economics was evaluated by the method used in Avista's recent Request for Proposal process. This method consisted of:

- Forward strip electric and natural gas prices through 2007 then hourly electric and monthly natural gas price forecast provided by RW Beck through 2025.
- Dispatch of the machine was calculated on an hourly basis by using the Prosym production cost model from February 2002 to December 2025.
- Plant characteristics such as heat rate, VOM and O&M costs, planned maintenance, and capital costs were provided by the Generation and Production department.
- All other costs were modeled consistent with the company's Standard Assumptions Manual and revenue requirements model.

## Economic Results (2001 \$'s)

	Net Benefit Nominal Levelized \$/MWh	Net Benefit Real Levelized \$/MWh	Net Present Value \$ (000's)
1. Simple Cycle Only	12.5	9.8	3,151
2. Simple cycle with HRSG and steam sent to feedwater heater	16.1	12.6	10,601
3. Combined cycle with Staco mini-steam turbine, steam then sent to DA	15.1	11.8	11,258

The results indicate that in all cases, the project returns a positive present value. In other words, each of the cases are lower in cost than equivalent market purchases over the project lives. Cases 2 and 3 have a payback of approximately three years.

If you have any questions, please call me on extension 8093.

**Distribution:**

Ed Groce  
Clint Kalich  
Jason Thackston  
Jerry Parmentier  
Steve Wenke



Year	Energy (Dth)	Fixed Costs	Capital Recovery and Miscellaneous	Operations & Maintenance	Total Costs	Assumptions	Electric Wheeling Losses	Variable Costs	Total Project Cost after Credit
Year	Energy (Dth)	Fixed Costs	Capital Recovery and Miscellaneous	Operations & Maintenance	Total Costs	Assumptions	Electric Wheeling Losses	Variable Costs	Total Project Cost after Credit
1	0.0	0	0	0	0	0	0	0	0
2	85.3	1,508	1,508	0	3,016	0.00 2003P/4WWh	0	0	3,016
3	85.3	1,450	1,450	0	2,900	0.00 2003P/4WWh	0	0	2,900
4	86.7	1,394	1,394	0	2,788	0.00 2003P/4WWh	0	0	2,788
5	82.1	1,334	1,334	0	2,668	0.00 2003P/4WWh	0	0	2,668
6	84.7	1,275	1,275	0	2,550	0.00 2003P/4WWh	0	0	2,550
7	88.9	1,221	1,221	0	2,442	0.00 2003P/4WWh	0	0	2,442
8	88.8	1,170	1,170	0	2,340	0.00 2003P/4WWh	0	0	2,340
9	86.9	1,133	1,133	0	2,266	0.00 2003P/4WWh	0	0	2,266
10	87.4	1,097	1,097	0	2,199	0.00 2003P/4WWh	0	0	2,199
11	87.2	1,064	1,064	0	2,140	0.00 2003P/4WWh	0	0	2,140
12	88.4	1,024	1,024	0	2,088	0.00 2003P/4WWh	0	0	2,088
13	88.4	997	997	0	2,044	0.00 2003P/4WWh	0	0	2,044
14	88.1	971	971	0	1,998	0.00 2003P/4WWh	0	0	1,998
15	85.8	946	946	0	1,952	0.00 2003P/4WWh	0	0	1,952
16	84.8	923	923	0	1,906	0.00 2003P/4WWh	0	0	1,906
17	84.4	907	907	0	1,861	0.00 2003P/4WWh	0	0	1,861
18	83.3	892	892	0	1,816	0.00 2003P/4WWh	0	0	1,816
19	81.6	878	878	0	1,772	0.00 2003P/4WWh	0	0	1,772
20	80.0	865	865	0	1,729	0.00 2003P/4WWh	0	0	1,729
21	78.7	853	853	0	1,687	0.00 2003P/4WWh	0	0	1,687
22	77.8	843	843	0	1,646	0.00 2003P/4WWh	0	0	1,646
23	77.0	835	835	0	1,606	0.00 2003P/4WWh	0	0	1,606
24	76.3	828	828	0	1,567	0.00 2003P/4WWh	0	0	1,567
25	75.8	822	822	0	1,529	0.00 2003P/4WWh	0	0	1,529
26	75.3	818	818	0	1,492	0.00 2003P/4WWh	0	0	1,492
27	74.9	815	815	0	1,456	0.00 2003P/4WWh	0	0	1,456
28	74.6	813	813	0	1,421	0.00 2003P/4WWh	0	0	1,421
29	74.4	812	812	0	1,387	0.00 2003P/4WWh	0	0	1,387
30	74.3	812	812	0	1,354	0.00 2003P/4WWh	0	0	1,354
31	74.3	813	813	0	1,322	0.00 2003P/4WWh	0	0	1,322
32	74.4	815	815	0	1,291	0.00 2003P/4WWh	0	0	1,291
33	74.6	818	818	0	1,261	0.00 2003P/4WWh	0	0	1,261
34	74.9	822	822	0	1,232	0.00 2003P/4WWh	0	0	1,232
35	75.3	828	828	0	1,204	0.00 2003P/4WWh	0	0	1,204
36	75.8	835	835	0	1,177	0.00 2003P/4WWh	0	0	1,177
37	76.3	843	843	0	1,151	0.00 2003P/4WWh	0	0	1,151
38	76.8	853	853	0	1,126	0.00 2003P/4WWh	0	0	1,126
39	77.0	865	865	0	1,102	0.00 2003P/4WWh	0	0	1,102
40	77.3	878	878	0	1,079	0.00 2003P/4WWh	0	0	1,079
41	77.8	892	892	0	1,057	0.00 2003P/4WWh	0	0	1,057
42	78.7	907	907	0	1,036	0.00 2003P/4WWh	0	0	1,036
43	81.6	923	923	0	1,016	0.00 2003P/4WWh	0	0	1,016
44	84.8	946	946	0	997	0.00 2003P/4WWh	0	0	997
45	88.9	971	971	0	979	0.00 2003P/4WWh	0	0	979
46	88.8	1,000	1,000	0	962	0.00 2003P/4WWh	0	0	962
47	86.9	1,024	1,024	0	947	0.00 2003P/4WWh	0	0	947
48	84.7	1,050	1,050	0	934	0.00 2003P/4WWh	0	0	934
49	82.1	1,077	1,077	0	922	0.00 2003P/4WWh	0	0	922
50	79.5	1,106	1,106	0	911	0.00 2003P/4WWh	0	0	911
51	76.8	1,137	1,137	0	901	0.00 2003P/4WWh	0	0	901
52	74.9	1,170	1,170	0	892	0.00 2003P/4WWh	0	0	892
53	73.0	1,206	1,206	0	884	0.00 2003P/4WWh	0	0	884
54	71.2	1,245	1,245	0	877	0.00 2003P/4WWh	0	0	877
55	69.5	1,287	1,287	0	871	0.00 2003P/4WWh	0	0	871
56	67.9	1,332	1,332	0	866	0.00 2003P/4WWh	0	0	866
57	66.4	1,380	1,380	0	862	0.00 2003P/4WWh	0	0	862
58	65.0	1,431	1,431	0	859	0.00 2003P/4WWh	0	0	859
59	63.7	1,485	1,485	0	857	0.00 2003P/4WWh	0	0	857
60	62.5	1,542	1,542	0	856	0.00 2003P/4WWh	0	0	856
61	61.4	1,602	1,602	0	856	0.00 2003P/4WWh	0	0	856
62	60.4	1,664	1,664	0	856	0.00 2003P/4WWh	0	0	856
63	59.5	1,729	1,729	0	856	0.00 2003P/4WWh	0	0	856
64	58.7	1,797	1,797	0	856	0.00 2003P/4WWh	0	0	856
65	58.0	1,868	1,868	0	856	0.00 2003P/4WWh	0	0	856
66	57.4	1,942	1,942	0	856	0.00 2003P/4WWh	0	0	856
67	56.9	2,019	2,019	0	856	0.00 2003P/4WWh	0	0	856
68	56.5	2,100	2,100	0	856	0.00 2003P/4WWh	0	0	856
69	56.2	2,184	2,184	0	856	0.00 2003P/4WWh	0	0	856
70	56.0	2,271	2,271	0	856	0.00 2003P/4WWh	0	0	856
71	55.9	2,361	2,361	0	856	0.00 2003P/4WWh	0	0	856
72	55.9	2,454	2,454	0	856	0.00 2003P/4WWh	0	0	856
73	55.9	2,550	2,550	0	856	0.00 2003P/4WWh	0	0	856
74	55.9	2,649	2,649	0	856	0.00 2003P/4WWh	0	0	856
75	55.9	2,751	2,751	0	856	0.00 2003P/4WWh	0	0	856
76	55.9	2,856	2,856	0	856	0.00 2003P/4WWh	0	0	856
77	55.9	2,964	2,964	0	856	0.00 2003P/4WWh	0	0	856
78	55.9	3,075	3,075	0	856	0.00 2003P/4WWh	0	0	856
79	55.9	3,189	3,189	0	856	0.00 2003P/4WWh	0	0	856
80	55.9	3,306	3,306	0	856	0.00 2003P/4WWh	0	0	856
81	55.9	3,426	3,426	0	856	0.00 2003P/4WWh	0	0	856
82	55.9	3,549	3,549	0	856	0.00 2003P/4WWh	0	0	856
83	55.9	3,675	3,675	0	856	0.00 2003P/4WWh	0	0	856
84	55.9	3,804	3,804	0	856	0.00 2003P/4WWh	0	0	856
85	55.9	3,936	3,936	0	856	0.00 2003P/4WWh	0	0	856
86	55.9	4,071	4,071	0	856	0.00 2003P/4WWh	0	0	856
87	55.9	4,209	4,209	0	856	0.00 2003P/4WWh	0	0	856
88	55.9	4,350	4,350	0	856	0.00 2003P/4WWh	0	0	856
89	55.9	4,494	4,494	0	856	0.00 2003P/4WWh	0	0	856
90	55.9	4,641	4,641	0	856	0.00 2003P/4WWh	0	0	856
91	55.9	4,791	4,791	0	856	0.00 2003P/4WWh	0	0	856
92	55.9	4,944	4,944	0	856	0.00 2003P/4WWh	0	0	856
93	55.9	5,100	5,100	0	856	0.00 2003P/4WWh	0	0	856
94	55.9	5,259	5,259	0	856	0.00 2003P/4WWh	0	0	856
95	55.9	5,421	5,421	0	856	0.00 2003P/4WWh	0	0	856
96	55.9	5,586	5,586	0	856	0.00 2003P/4WWh	0	0	856
97	55.9	5,754	5,754	0	856	0.00 2003P/4WWh	0	0	856
98	55.9	5,925	5,925	0	856	0.00 2003P/4WWh	0	0	856
99	55.9	6,100	6,100	0	856	0.00 2003P/4WWh	0	0	856
100	55.9	6,279	6,279	0	856	0.00 2003P/4WWh	0	0	856

Kettle Falls CT Case II  
 Simple Cycle CT with HRSG and steam sent to feedwater heater  
 AVISTA UTILITIES  
 Kettle Falls CT Case II  
 01/14/2001 Kettle Falls CT Case II Economics.xls cgs





*Interoffice Memorandum  
Resource Optimization*

**DATE:** September 12, 2001  
**TO:** Ed Groce  
**FROM:** Clint Kalich *CK*  
**SUBJECT:** Re-visit of Kettle Falls CT

Per your request, following are revised economic analyses on the Kettle Falls CT. It is important here to recognize the work of Steve Silkworth, as he provided the initial economic models used. Without his efforts, I would expect this memo to take a number of additional days to generate.

Project completion, according to Tomas Dempsey, will cost \$1.7 million. Although an exact figure of expenses to date was not provided, you likely recall an initial estimate of \$8.5 million for the entire project. Given this assumption, just under \$7 million already has been spent, to <sup>or committed to be</sup> ~~date~~ <sub>spent</sub> on the project.

To evaluate the CT project, two scenarios were performed: 1) combined-cycle operation with the existing Kettle Falls boiler and 2) simple-cycle operation. The attached spreadsheets explain that operating in simple-cycle the new CT would generate losses of approximately \$250,000 on expenses of \$400,000, per year. The project would generate losses through 2013 and thereafter add positive margins to the Company. Over the 24-year analysis, the net present value of the investment is a loss of \$856,000 (2001\$). On a per-unit basis, the nominal levelized loss is \$6.3 per MWh (2001\$).

In combined-cycle, the new CT project generates a positive net present value of nearly \$4 million (2001\$) over 24 years, or \$6.7 per MWh nominal levelized. However, the project does not provide positive cash flow until 2008, losing in the earlier years on average about \$90,000 on project costs of \$1.0 million annually. Additionally, analyzing the CT as a combined-cycle unit presents a very optimistic picture. Given the plant's heat rate, it is likely that at most times it will not be the least-cost option to run the turbine to add heat to the Kettle Falls boiler. With gas at more than \$3 per decatherm, the plant's nearly 9,000 combined-cycle heat rate puts generation at over \$25 per MWh.

If you need some additional information or analysis, please give me a call.

attachments

Cc: Lloyd Meyers, Steve Wenke, Steve Silkworth

KF CT Study 09/11/01

These values were given to me from Thomas Dempsey on 9/11/01 for the Kettle Falls CT. This option burns natural gas in simple cycle and diverts waste heat in a feedwater heater in the existing Kettle Falls boiler for heat recovery.

Heat Rate = 8845 kW/Btu (Higher Heating Value)  
Capacity = 7072 kW (SCCT) + 3030 kW (Heat Recovery) = 10,102 kW  
Capital required to complete the project = \$1,700,000

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH
1	Kettle Falls SCCT - Heat Recovery in Kettle Falls Boiler																																	
2	Avista Corporation																																	
3	Economic Analysis Detail																																	
4	Assumptions																																	
5	Fixed Costs																																	
6	Capital Recovery and Miscellaneous																																	
7	Operations & Maintenance																																	
8	Total Fixed Costs																																	
9	Less																																	
10	Variable Costs																																	
11	Total Project Cost																																	
12	Net																																	
13	Profitability Index																																	
14	Electric Wheeling Leases																																	
15	Nominal Discount Rate																																	
16	Real Discount Rate																																	
17	Profitability Index																																	
18	2.31898																																	
19	2.00																																	
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*Interoffice Memorandum  
Resource Optimization*

**DATE:** April 8, 2002  
**TO:** Bob Lafferty  
**FROM:** Clint Kalich *CK*  
**SUBJECT:** Revisit of September 12, 2001 Kettle Falls CT Analysis

On September 12, 2001 I prepared an analysis of the Kettle Falls CT based on the remaining capital expenditures necessary to complete the project. The results of the analysis showed an NPV of nearly \$4 million over 25 years in combined-cycle operation, and a loss of \$850 thousand in simple cycle. My September 12, 2001 memorandum explained that "analyzing the CT as a combined-cycle unit (CCCT) presents a very optimistic picture [of project economics]." This statement was not intended to imply that the economics in simple-cycle operation were the appropriate measure of project value, but only that the CCCT configuration over-states the true value of the plant. In fact, at the time I felt the analysis supported completing the project based on the range of the results.

At the time of the earlier memorandum, I was not able to properly represent the plant's physical characteristics in Prosym. In the CCCT case the waste heat from the simple-cycle is injected into the existing Kettle Falls boiler. However, unlike more traditional CCCT plants, the "opportunity cost" of displaced fuel is not natural gas. The boiler at Kettle Falls is limited to approximately 47 megawatts. The CCCT operation therefore reduces the amount of wood fuel burned by the main plant. Because the wood fuel is substantially lower in cost than natural gas, the economic benefit of CCCT operation is therefore reduced. For example, if natural gas costs \$3.00 per decatherm and wood fuel costs \$1.50 per decatherm, the waste heat from simple-cycle operation is worth half as much as it would be was the boiler capability not limited.

Based upon additional experience gained since the time of the initial analysis, the true physical nature of the new CT now can be modeled. Per your request, I re-ran project economics based upon the same forward market information used in the original analysis last September.

The results show that when the project is modeled true to its engineering (i.e., CCCT displacing wood fuel), the NPV was \$0.7 million, with the plant operating at most on average at half of its available hours. Although significantly lower than the CCCT value of \$4 million modeled in September of last year, the analysis clearly shows the Kettle Falls CT to be economic over its life.

During my work in reviewing the original economics, I noticed that the forward prices used in the evaluation did not tie into the R.W. Beck price forecast until 2014. In most analyses of this term (e.g., 2000 RFP) we've started using the R.W. Beck values in 2008. Were we to use the long-term R.W. Beck price forecast beginning in 2008, the economic value of the plant would rise to \$2.9 million NPV.

Year	Energy Cost (\$/MWh)	Capital Recovery and Miscellaneous	Fixed Costs	Operations & Maintenance	Total Costs	Assumptions	Electric Wheeling Losses	Variable Costs	Total Variable	Yield Project Cost after Credits					
Year	Energy Cost (\$/MWh)	Fixed Charge	Fixed O&M	Excitation Rates	Variable O&M Transportation	Insurance Cost	Gas Transport	Electric Wheeling	General Inflation	Profitability Index	GA	QA	VA	TA	Yield Project Cost after Credits
Year	Energy Cost (\$/MWh)	Fixed Charge	Fixed O&M	Excitation Rates	Variable O&M Transportation	Insurance Cost	Gas Transport	Electric Wheeling	General Inflation	Profitability Index	GA	QA	VA	TA	Yield Project Cost after Credits
1	0.0	0	0	0	0	0	0	0	0	0	0	0	0	0	
2	13.8	284	0	0	0	317	0	0	0	0	0	0	0	806	
3	11.8	283	0	0	0	305	0	0	0	0	0	0	0	737	
4	12.1	273	0	0	0	295	0	0	0	0	0	0	0	741	
5	14.2	267	0	0	0	284	0	0	0	0	0	0	0	788	
6	12.0	254	0	0	0	274	0	0	0	0	0	0	0	788	
7	18.4	255	0	0	0	274	0	0	0	0	0	0	0	848	
8	21.3	251	0	0	0	272	0	0	0	0	0	0	0	848	
9	23.5	249	0	0	0	268	0	0	0	0	0	0	0	890	
10	25.7	242	0	0	0	265	0	0	0	0	0	0	0	890	
11	26.7	239	0	0	0	261	0	0	0	0	0	0	0	914	
12	25.6	229	0	0	0	251	0	0	0	0	0	0	0	914	
13	23.8	218	0	0	0	244	0	0	0	0	0	0	0	945	
14	20.1	206	0	0	0	234	0	0	0	0	0	0	0	945	
15	16.3	201	0	0	0	224	0	0	0	0	0	0	0	977	
16	14.5	246	0	0	0	256	0	0	0	0	0	0	0	1,000	
17	44.5	240	0	0	0	241	0	0	0	0	0	0	0	1,000	
18	42.3	230	0	0	0	231	0	0	0	0	0	0	0	1,000	
19	44.3	226	0	0	0	226	0	0	0	0	0	0	0	1,000	
20	46.2	233	0	0	0	232	0	0	0	0	0	0	0	1,000	
21	44.8	216	0	0	0	224	0	0	0	0	0	0	0	1,000	
22	44.2	211	0	0	0	219	0	0	0	0	0	0	0	1,000	
23	44.2	210	0	0	0	218	0	0	0	0	0	0	0	1,000	
24	43.8	208	0	0	0	216	0	0	0	0	0	0	0	1,000	
25	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
26	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
27	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
28	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
29	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
30	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
31	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
32	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
33	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
34	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
35	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
36	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
37	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
38	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
39	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
40	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
41	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
42	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
43	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
44	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
45	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
46	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
47	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
48	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
49	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
50	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
51	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
52	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
53	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
54	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
55	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
56	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
57	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
58	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
59	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
60	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
61	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
62	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
63	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
64	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
65	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
66	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
67	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
68	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
69	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
70	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
71	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
72	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
73	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
74	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
75	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
76	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
77	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
78	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
79	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
80	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
81	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
82	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
83	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
84	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
85	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
86	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
87	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
88	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
89	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
90	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
91	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
92	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
93	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
94	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
95	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
96	41.8	201	0	0	0	208	0	0	0	0	0	0	0	1,000	
97	41.8	201	0	0	0	208	0	0							

